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June 28, 2023

TO: ALL KNOWN CREDITORS

**Re: Wallace & Carey Inc., Loudon Bros Limited, and Carey Management Inc.
(jointly, the “Companies”)**

You are receiving this notice because the Companies’ books and records list you as a creditor.

Take notice that on June 22, 2023, the Court of King’s Bench of Alberta (“Court”) made an Order (the “Initial Order”) granting the Companies protection pursuant to the *Companies’ Creditors Arrangement Act* (the “CCAA”). Pursuant to the Initial Order, KSV Restructuring Inc. was appointed as monitor (the “Monitor”).

Pursuant to the Initial Order, there is a stay of proceedings until July 1, 2023. An application is scheduled to be heard on June 30, 2023 (the “Comeback Application”) to, among other matters, extend the stay of proceedings. The stay of proceedings may be extended, as necessary thereafter, pursuant to further orders of the Court.

A copy of the Initial Order is available on the Monitor’s website at <https://www.ksvadvisory.com/experience/case/wallace-and-carey>. The Monitor will also post on its website any orders issued at the Comeback Application, as well as other materials filed with the Court in these proceedings.

The difficult decision to seek CCAA protection for the Companies was the result of the many challenges over the past few years that have adversely affected the Companies’ business, including those resulting from the Covid-19 pandemic, supply chain disruptions, labour shortages, inflationary pressures, and most recently, rising interest rates. Though the Companies have made significant progress restructuring aspects of their businesses, the Companies’ management believes that the protection afforded by the CCAA will provide the Companies with the stability they require to complete their restructuring and return to long-term profitability.

Please note that during the CCAA proceedings, among other relief provided for in the Initial Order:

- *the Companies are continuing to carry on business in the normal course;*
- *all persons having oral or written agreements with the Companies, or statutory or regulatory obligations for the supply of goods and/or services, are restrained until further Order of the Court from discontinuing, altering, interfering with or terminating the supply of such goods or services as may be required by the Companies, provided that the normal prices or charges for all such goods or services received after the date of the Initial Order are paid by the Companies in accordance with normal payment practices of the Companies or such other practices as may be agreed upon by the supplier or service provider, the Companies and the Monitor, or as may be ordered by the Court; and*
- *all parties are prohibited from commencing or continuing legal action against the Companies and all rights and remedies of any party against or in respect of the Companies or their assets are stayed and suspended except with the written consent of the Monitor, or with leave of the Court.*

To date, no claims procedure has been approved by the Court and creditors are not required to file a proof of claim at this time.

Yours very truly,

A handwritten signature in blue ink that reads "KSV Restructuring Inc." The signature is written in a cursive, flowing style.

**KSV RESTRUCTURING INC.
IN ITS CAPACITY AS COURT-APPOINTED CCAA MONITOR OF
WALLACE & CAREY INC., LOUDON BROS LIMITED, AND CAREY MANAGEMENT INC.
AND NOT IN ITS PERSONAL CAPACITY**