

Notice of Meeting

No. S-254287  
Vancouver Registry

**IN THE SUPREME COURT OF BRITISH COLUMBIA**

IN THE MATTER OF THE *COMPANIES' CREDITORS*  
*ARRANGEMENT ACT*, RSC 1985, c C-36, as amended

and

IN THE MATTER OF OAK AND FORT CORP., 1282339 B.C. LTD., OAK AND FORT US  
GROUP, INC., OAK AND FORT ENTERPRISE (U.S.) INC., NYM MERGER HOLDINGS  
LLC and OAK AND FORT CALIFORNIA, LLC

PETITIONERS

**NOTICE OF MEETING TO AFFECTED CREDITORS**

NOTICE IS HEREBY GIVEN that the Petitioners have filed with the Supreme Court of British Columbia (the “**Court**”) a consolidated plan of compromise and arrangement dated November 21, 2025 (as may be amended from time to time, the “**Plan**”) pursuant to the *Companies' Creditors Arrangement Act* (the “**CCAA**”). Capitalized terms not otherwise defined herein shall have the meanings ascribed to them in the Plan.

The Plan contemplates the compromise of rights and claims of the Petitioners' creditors (as defined in the Plan, the “**Affected Creditors**”). The Affected Creditors are grouped into one class, being the Unsecured Creditor Class.

**NOTICE IS ALSO HEREBY GIVEN** that a meeting of the Affected Creditors (the “**Meeting**”) will be held on December 19, 2025, beginning at 10:00 a.m. (Vancouver time), for the purpose of considering and, if thought advisable by the Affected Creditors, voting to approve the Plan. The Meeting is being held pursuant to an Order of the Court made on November 28, 2025 (the “**Meeting Order**”) The Meeting will be conducted on Microsoft Teams pursuant to the Electronic Meeting Protocol.

Affected Creditors who will be attending the Meeting are to notify the Monitor by email at [oakandfort@ksvadvisory.com](mailto:oakandfort@ksvadvisory.com) by 8:00 a.m. (Vancouver time) on December 17, 2025, being the date that is two (2) Business Days before the Meeting Date, in order to receive the credentials to access the Meeting.

The quorum for the Meeting is the presence, in person or by proxy, of one Affected Creditor.

Affected Creditors may vote in person or by proxy at the Meeting. For the Plan to be approved at the Meeting, at least a majority in number of the Affected Creditors in each Class, whose Proven

Claims represent at least two-thirds in value of the Proven Claims, must validly vote in favour of the Plan. The Plan must also be sanctioned by a final Order of the Court under the CCAA.

The Monitor's Report to the Court reporting on the results of the vote on the Plan at the Meeting will be posted on the Monitor's Website within two (2) Business Days following the Meeting.

**NOTICE IS ALSO HEREBY GIVEN** that, should the Affected Creditors vote in favour of the Plan at the Meeting, the Petitioners will bring an application for an Order to approve and sanction the Plan will be brought by the Petitioners on January 8, 2026 or such later date as may be directed by the Court (the "**Sanction Order Application**"). Subject to the satisfaction of the conditions necessary to implement the Plan, all Affected Claims will be dealt with in accordance with the terms of the Plan.

Any Affected Creditor who is entitled and wishes to vote at the Meeting but is unable to attend the Meeting is required to date, sign and return the enclosed proxy by e-mail. In order to be valid and voted at the Meeting, a proxy must be received by the Monitor by 8:00 a.m. (Vancouver time) on December 18, 2025.

The Monitor's address for the purpose of filing forms of proxy and for obtaining any additional information or materials related to the Meeting is:

**KSV Restructuring Inc.**, in its capacity as the Court-Appointed CCAA  
Monitor of Oak and Fort Corp., 1282339 B.C. Ltd., Oak and Fort US  
Group, Inc., Oak and Fort Enterprise (U.S.), Inc., NYM Merger Holdings  
LLC, and Oak and Fort California, LLC

220 Bay Street, Suite 1300  
Toronto ON M5J 2W4

Attention: Dean Perlman  
Phone: 437-888-9842  
Email: [oakandfort@ksvadvisory.com](mailto:oakandfort@ksvadvisory.com)

**IT IS IMPORTANT THAT AFFECTED CREDITORS NOTE THE FOLLOWING:** Only those Affected Creditors that are on the Service List will be provided with further notice of the Sanction Order Application, the materials filed in support of the Sanction Order Application (including the Monitor's Report to Court reporting on the results of vote of the Meeting) and any

adjournment of the Sanction Order Application. These materials, and any notice of adjournment of the Meeting and the Sanction Order Application will be posted on the Monitor's Website at: <https://www.ksvadvisory.com/experience/case/oakandfort> which is updated regularly. All Affected Creditors seeking updated information on the Plan, the Meeting, the Sanction Order Application and these proceedings are directed to the Monitor's Website.

This notice is given by the Petitioners pursuant to the Meeting Order and is dated this 2<sup>nd</sup> day of December 2025.