

**Form of Terminated Employee Notice of Dispute**

**TERMINATED EMPLOYEE NOTICE OF DISPUTE**

**With respect to Oak and Fort Corp., 1282339 B.C. Ltd., Oak and Fort US Group, Inc., Oak and Fort Enterprise (U.S.), Inc., NYM Merger Holdings LLC, and Oak and Fort California, LLC**

Capitalized terms not defined herein have the meanings given to them in the Order of the Supreme Court of British Columbia in the CCAA Proceedings of Oak and Fort Corp., 1282339 B.C. Ltd., Oak and Fort US Group, Inc., Oak and Fort Enterprise (U.S.), Inc., NYM Merger Holdings LLC, and Oak and Fort California, LLC (collectively, the "**O&F Entities**"), dated July 4, 2025 (the "**Claims Process Order**") or the Termination Claim Statement.

**I. PARTICULARS OF TERMINATED EMPLOYEE**

Full Legal Name:	
Full Mailing Address	
Telephone Number	
E-mail Address	
Attention (Contact Person)	

Have you acquired this Claim by assignment?

Yes: ☐ No: ☐ (if yes, attach documents evidencing assignment)

If Yes, Full Legal Name of the Terminated Employee(s):

\_\_\_\_\_

**II. DISPUTE OF CLAIM SET OUT IN TERMINATION CLAIM STATEMENT**

The Terminated Employee hereby disputes the amount and/or nature of the Termination Claim set out in the Termination Claim Statement and asserts the following Termination Claim:

**Termination Claim: \$** \_\_\_\_\_

### III. REASONS FOR DISPUTE

Provide full particulars below as to the basis for the dispute of the Termination Claim as set out in the Termination Claim Statement, including the methodology for arriving at your Termination Claim as stated above and why your proposed methodology would more appropriately represent the value of your Termination Claim against the O&F Entities. Please provide all supporting documentation. If the space provided below is insufficient, please provide all such particulars on a separate schedule.

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Signature: _____ Name: _____ Title: _____	Witness: _____
	_____ (signature)
	_____ (print)
Dated at _____ this _____ day of _____, 2025.	

This Terminated Employee Notice of Dispute **MUST be delivered to the Monitor at the below address such that it is received by the Monitor by 4:00 p.m. (Vancouver Time) on the date that is the later of (i) the Claims Bar Date of August 15, 2025, and (ii) thirty-five (35) days after the date on which the O&F Entities or the Monitor sends to you an Employee Claims Package** (the “Terminated Employee Claims Bar Date”).

**KSV Restructuring Inc.**, in its capacity as the Court-Appointed CCAA Monitor of Oak and Fort Corp., 1282339 B.C. Ltd., Oak and Fort US Group, Inc., Oak and Fort Enterprise (U.S.), Inc., NYM Merger Holdings LLC, and Oak and Fort California, LLC

220 Bay Street, Suite 1300  
Toronto ON M5J 2W4

Attention: Roni Levit  
Phone: 416-932-6021  
Email: oakandfort@ksvadvisory.com

If a completed Terminated Employee Notice of Dispute is not received by the Monitor by the Terminated Employee Claims Bar Date, the Terminated Employee shall be forever barred from disputing the amount or nature of the Termination Claim set out in the applicable Termination Claim Statement and any Claim of a different classification or nature or in excess of the amount specified in the Termination Claim Statement shall be forever barred and extinguished.

**IF A TERMINATED EMPLOYEE NOTICE OF DISPUTE IS NOT RECEIVED BY THE MONITOR WITHIN THE PRESCRIBED TIME PERIOD, THE TERMINATION CLAIM AS SET OUT IN THE TERMINATION CLAIM STATEMENT WILL BE DEEMED TO BE YOUR CLAIM AND WILL BE FINAL AND BINDING ON YOU FOR ALL PURPOSES**